







## Our credit card segment – the growth star



- German market entrance in 2018 and Austrian entrance in 2022
- Segment with about 250.000 credit cards
- Product & Marketing local in Berlin, Bergen and Vienna
- Operations team Szczecin for Germany & Austria
- · Group functions in Poland and Sweden
- · Market entrance Spain in Q2 2024
- 12 Mio. operating profit in 2023
- Credit card and especially Germany is and will be the growth driver for the bank

203.000 cards	26.000 cards	12.000 cards
431M €	65M €	26M €
+80%	+58%	+186%

will

(2023)

(2023)

+186% (2023) 2022

2018 2011

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## Our market assessment – German cards consumer banking market





- Industry has changed from transaction view to balance view
- → There is a lot of movement in the credit card market we see that as an opportunity.

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## Keys to success – Market expansion to Germany and Austria



- Profitability
- Simplicity
- Being local
- MVPs & pre-MVPs
- Failing fast



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## Deep dive - Our Austrian success story Fail fast MVP May Barkredit stopped Start of Austrian pilot with MVP- focus is understanding risk & sales 2019 because of problems with distribution 2021 Experience (collection and risk management) with Loan product Barkredit Start of internal 2020 15. December project for bringing credit card to Austria 2021 TF Bank







